What's the biggest work/COVID-19 challenge you're facing this week?
Productivity. Business operation and Production get slowly because of many restrictions in meeting, event, travel, customers facing and so on which are for entire company. As to RE&F fields, workplace vacancy rates become high, projects are being delayed and, how to deal workspace in the future become unstable and unforeseen.

What's the current situation in your city relative to opening non-essential businesses?
How to define non-essential? Seems “non-essential businesses” in city means city public service facilities and providers, which are still restricted and limited re-opening by screening body temperature and requesting wearing face masks.

How do you think COVID-19 will bring about permanent changes in corporate real estate and workplace strategy?
Permanent change for working style of entire society would be little along Covid-19 crisis period cease and social production back to normal. But it would cause RE&F fields to think about and develop more healthy and safety workplace by design, construction, fit out and facilities operations looking more into readiness of health related and personal protective equipment. Moving forward, health and anti-epidemic facilities might be a new concept.